

**Ungaluk Safer Communities Program
Annual Report
April 1 2016 – March 31 2017**

Webpage: <http://www.makivik.org/ungaluk-program/>

Facebook page: <https://www.facebook.com/Ungaluk-Safer-Communities-program-1033218163428055/>

Ungaluk's mandate

The Safer Communities Program, which incorporated an appropriate Inuit term, Ungaluk, was developed in February 2007 as a result of the Sanarrutik Agreement was signed by the Quebec Government, Makivik Corporation and Kativik Regional Government (KRG). Ungaluk is the Inuit term for first level of snow blocks as a foundation for an igloo, and it is the only existing funding program of its kind – run by Inuit, for Inuit, in order to prevent crime and advance social development.

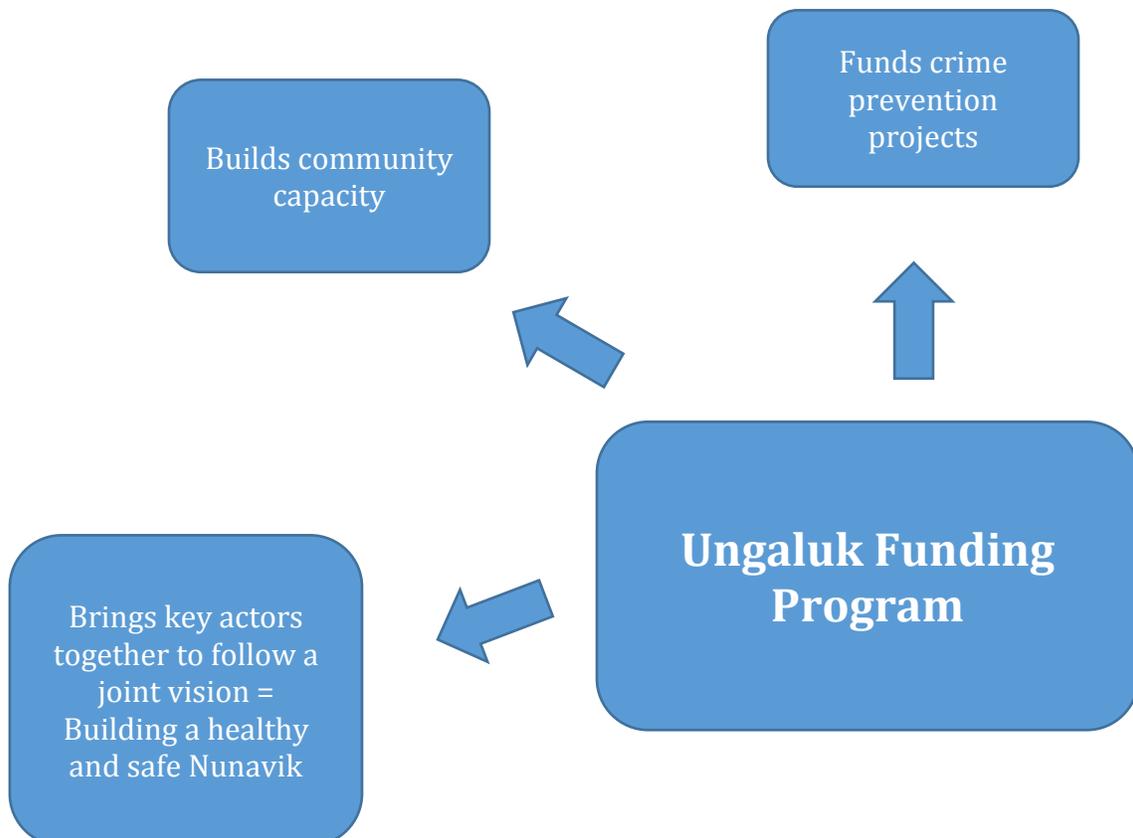
Ungaluk aims to have an impact on:

- Preventing and combating crime across Nunavik
- Promoting safe and healthy communities across Nunavik
- Providing assistance to victims of crime and violence
- Improving correctional services for the Inuit

Ungaluk is administered by Makivik Corporation and KRG. The program distributes \$10-million a year, fully indexed, to crime prevention initiatives throughout the region and in some cases to urban areas in Quebec. The Executives of Makivik Corporation and KRG are responsible for authorizing the funding.

The Program was revised in 2014.

Ungaluk does the following:



Ungaluk's priority goals

1. To reduce substance(s) abuse and/or addiction(s)

Why this goal for Ungaluk? Nearly 70% of major crimes in Nunavik are directly related to drugs and or alcohol abuse, so we need to do something about it.

How to reach the goal?

To offer a substance abuse prevention program

To offer counselling or a residential program

To offer a support group

To offer employment and educational services for those in treatment and for those coming out of treatment

2. To prevent violence and other crimes (adults and or youths)

Why this goal for Ungaluk? Ungaluk was created to prevent crime and violence in Nunavik.

How to reach the goal?

To ensure that a preventive approach is used as a first measure in any intervention

3. To promote social integration or reintegration (prevent offending or reoffending)

Why this goal for Ungaluk? Individuals who come back to the community after being in jail or in treatment need support from their community members so they can build a healthy life. If there is no support, they could fall back into negative behaviours. How to reach the goal?

To offer rehabilitation services (transition or half-way house)

To offer services (support, counseling, treatment) for offenders in jail, and when they are released from jail or on conditional liberation

To offer reintegration services for ex-offenders and their families

To offer workshops to community members on reintegration of ex-offenders

To offer employment and/or educational programs for ex-offenders

4. To address trauma and/or mental health problems

Why this goal for Ungaluk? Many Nunavimmiut are suffering from past trauma or mental health issues and they need support.

How to reach the goal?

To offer suicide prevention programs

To offer counseling/healing and treatment programs for adults, youth, ex-offenders and people in jail (e.g. sexual abuse, anger management, healthy relationships)

To offer projects that focus on short and long-term placement of people with mental health problems

To offer employment and educational services for those in treatment and for those coming out of treatment

5. To assist victims of crime and violence

Why this goal for Ungaluk? Many Nunavimmiut have been victimized and they need support.

How to reach the goal?

To offer services for victims

6. To build parental skills and/or encourage safe family

Why this goal for Ungaluk? A positive family environment is the most important thing for a child. Parents need to be good role models for their children. Parents sometimes need help to support their children and offer them a safe home.

How to reach the goal?

To offer programs for parents on building parental skills

To offer assistance before and after a child is born

To offer a support group for parents

7. To prevent school drop-out and/or to promote educational opportunities

Why this goal for Ungaluk? The rate of youth dropping out of school is very high in Nunavik. Finishing school is important for having a positive future, getting a job, etc. Support is needed to keep youth in school, and to help those youth who have dropped out.

How to reach the goal?

To offer after-school support for youth who are struggling in school (are at-risk of dropping out)

To offer counseling and therapy in schools

To offer anti-bullying programs in schools

To offer violence prevention programs in schools

To offer conflict resolution services in school

To offer employment opportunities and education for youth who have dropped out of school

8. To promote alternatives to and diversion from the criminal justice system

Why this goal for Ungaluk? The current judicial process in Nunavik does not meet the needs of Nunavimmiut. Also, many Nunavimmiut who commit crimes need support services instead of going to jail. Jail is not the solution to fixing Nunavik's social issues. We need to provide more services for individuals who have been accused of committing a crime and for those who have been sentenced.

How to reach the goal?

To support and expand the services of the Nunavik Justice Committees

To develop programs that offer alternatives from going to jail

To develop programs where offenders can serve sentences in the community

Ungaluk's target groups

Ungaluk's funds are invested in helping Nunavimmiut who are:

At risk

- Projects helping individuals who live in a high risk environment (heavy drinking, addiction, etc.) or have experienced past trauma and need support to prevent them from committing a crime or being a victim.

In difficulty

- Projects helping individuals who have committed a crime and are in jail, and need support to prevent them from committing another crime.
- Projects helping individuals who need treatment or are in a treatment program.
- Projects helping victims of crime and violence.
- Projects helping families with family members who have been a victim or have committed a crime.

Gaining stability

- Projects helping individuals coming out of jail who need rehabilitation and support (social, professional, economic, etc.) to prevent them from committing another crime.
- Projects helping individuals coming out of treatment who need ongoing support.
- These individuals also need support to become part of the community again.

Ungaluk yearly process



1. NV Secretary Treasurers

Ungaluk staff met with NV Secretary Treasurers in Montreal on May 3 2016 to explain the new Ungaluk procedures and to offer a training on reporting. NV Secretary Treasurers were able to explain the needs of communities in terms of budgeting, keeping track of projects and reporting. It was decided that NVs could claim up to 10% administration fee for projects that they manage, and there will be a checklist (now available on the Ungaluk webpage) informing how project managers can work with the NV to determine roles, to ensure the project follows the budget and that reporting is done on time.

2. Ungaluk Advisory Committee

In November 2016, the Ungaluk Advisory Committee (Nunavik representatives) met to review project proposals and provide guidance. The meeting was very helpful for Ungaluk staff in developing recommendations on which projects would be funded for 2017. The Nunavik representatives of the Committee include Rhoda Kokiapik, Lizzie Aloupa, Eva Deer and KRPF.

3. Closing projects

In late 2016 and early 2017, Ungaluk conducted project managers to close all projects from 2007 to 2014 and to finalize accounts. The Ungaluk team is starting to finalize projects from 2015.

4. Crime study

Currently, we only have KRPF data that shows which charges are laid across Nunavik. Unfortunately, this does not represent the actual crime rate as many charges are dropped. Since early 2016, Ungaluk has been working with several partners (University of Laval, Nunavik Justice Officer, Quebec Ministry of Justice) to conduct research to do an in-depth analysis of Inuit offenders; who is being accused of specific crimes and what is happening to these individuals. The research will provide an overview of number of charges dropped, number of people accused and for which crimes, sentences given, profile of Nunavimmiut in jail, release conditions, number of people re-offending or breaching conditions. The research will provide a trajectory of an average Nunavimmiut going through the criminal justice system and trends over the last few years.

5. Ungaluk program officer for Hudson Bay

The Ungaluk program officer for Hudson Bay (Phoebe Atagotaaluk) took a new position as the justice coordinator for Makivik's justice program in Inukjuak. Phoebe worked for Ungaluk for many years and will be greatly missed. A replacement will be found in mid-2017.

6. Building capacity of communities/project managers on mobilization, crime prevention, developing projects, monitoring project impact, budgeting and financial reporting

Ungaluk posted a series of information and tools on its Facebook page and webpage to help project managers build skills in project management, and evaluation. It also provided an updated list of possible funders.

7. Public Safety Canada training

From March 13 to 17 2017, the Ungaluk team attended a 4.5 day training by Public Safety Canada on community safety planning, and how to facilitate meetings to help a community develop a community safety plan. The aim was to have Ungaluk staff trained as facilitators to work with communities in Nunavik to develop larger projects that can have an impact on crime and violence. For more information on community safety planning, please see the Ungaluk webpage. If your community is interested in having Ungaluk come to work with you, you can contact the Ungaluk Coordinator – Sarah Airo.

Finances

Ungaluk's fiscal year is from April 1 to March 31st

Ungaluk launched its call for project applications from June 3 until September 2, 2016 at 5:00 pm. There was 1 call for proposals.

22 regional projects were submitted and 17 regional projects were approved. In addition, there were 4 regional projects that were 2-year projects starting in 2015.

35 community projects were submitted and 25 community projects were approved for funding. The following amounts were committed:

Community Projects: \$ 2,474,080.13

Regional Projects: \$ 7,749,512.65

Total projects: \$10,223,592.78

Ungaluk Revenue April 1 2016 - March 31 2017	
Allocation of Funding	\$10,000,000.00
Indexation	\$3,979,772.00
Uncommitted funds (2015-2016)	\$1,097,358.00
Total Revenue for 2016/2017	\$15,077,130.00

Ungaluk actual expenses April 1 2016 - March 31 2017	
Ungaluk Team Administration (including consulting fees, Advisory Committee)	\$646,064.10
Makivik administration	\$850,000.00
Funds committed for 2016/2017 projects	\$10,223,592.78
Amount committed for 2016/2017 for 2-year projects	\$2,124,431.00
Total actual expenses for 2016/2017	\$13,844,087.88

Any remaining funds were carried forward into the 2017/2018 budget.

For this report's fiscal year the funds were invested in the following areas:

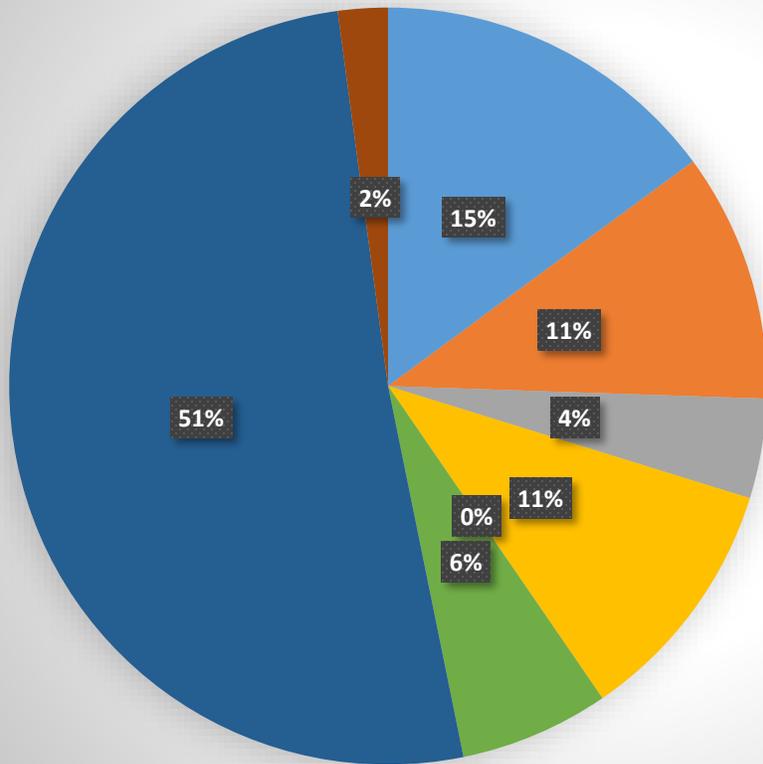
2016/2017 Funded Projects by area	% funding
<u>Youth-related projects</u> (e.g. NYHDP, Jeunes Karibus, Ciriniq, summer camps)	29%
<u>Treatment/healing related projects</u> (e.g. Aaqitauvik, Qajaq Network, Isuarsivik, Good Touch/Bad Touch, community healing projects)	24%
<u>Justice related projects</u> (e.g. Justice committees, prison visits, Saqijuq, KSB courses in detention centres)	14%
<u>KRPF Cadets + Prevention program</u>	9%
<u>Unaaq Men's Association</u>	5%
<u>Regional Partnership Committee</u>	4%
<u>Makivik Montreal Homelessness Strategy</u>	4%
<u>Recreation projects</u> (Recreation facilities, arena staff)	4%
<u>Shelters</u> (e.g. Inukjuak women's shelter, Kuujjuaq homeless shelter)	3%
<u>Night guards and prevention coordinator</u>	2%
<u>School related projects</u> (e.g. youth fusion)	1%
<u>Sewing centers, traditional activities, and activities for Inuit foster children living in Montreal</u>	1%

The lists of projects that Ungaluk funded since inception 2017 are provided on the webpage:
<http://www.makivik.org/ungaluk-program/>

AVERAGE BUDGET REQUESTED FROM UNGALUK 2016/2017

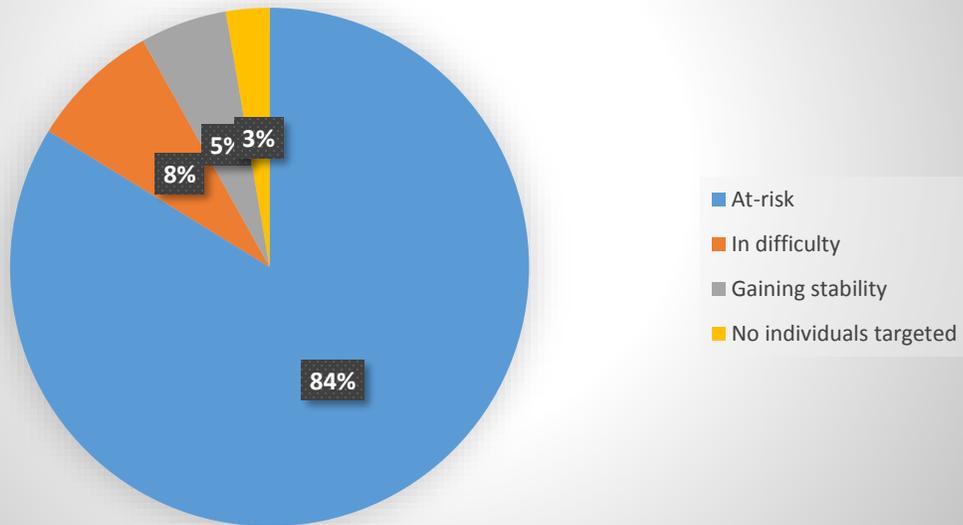


#projects in 2016 funded per priority goal

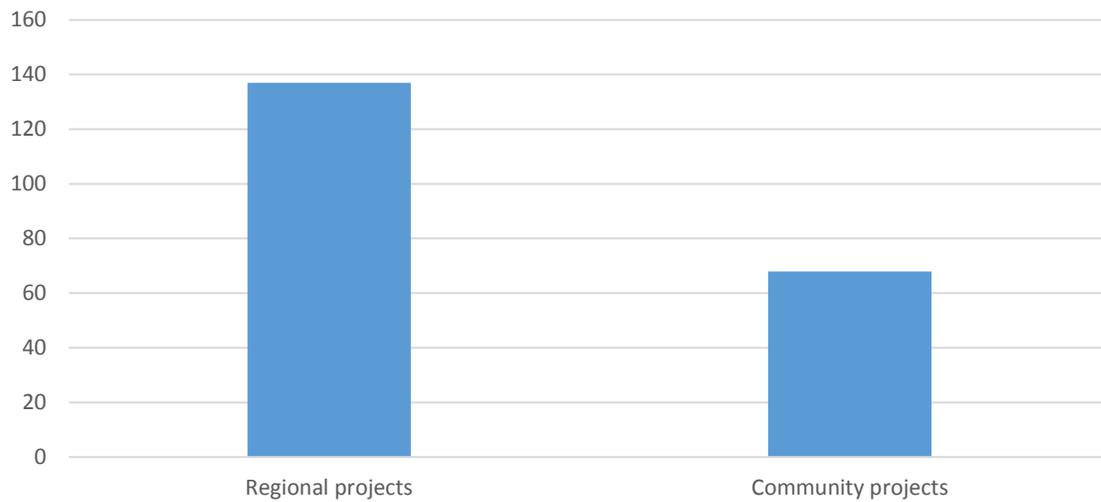


- #1 To reduce substance(s) abuse and or addiction(s)
- #2 To prevent violence and other crimes (adults and or youths)
- #3 To promote social integration or reintegration (prevent offending or reoffending)
- #4 To address trauma and/or mental health
- #5 To assist victims of crime and violence
- #6 To build parental skills and/or encourage safe family (mainly sewing centers)
- #7 To prevent school drop-out and/or to promote educational opportunities (mainly recreation)
- #8 To promote alternatives to and diversion from the criminal justice system

projects funded per target group - Type of individuals given support from Ungaluk projects in 2016



AVERAGE # OF PARTICIPANTS GIVEN SUPPORT FROM UNGALUK PROJECTS IN 2016



Evaluation of Ungaluk

According to the Sanarrutik Agreement, Ungaluk should be evaluated every 3 years to assess if it is meeting its goals. Considering that most projects funded by Ungaluk, for now, are at the community level, are short-term and project managers do not collect data, thus a proper evaluation is challenging. It must be noted that a proper impact evaluation can only be carried out for certain projects that are of a particular scale, that have collected internal data and have been operating for a minimum of 5 years. Many of Ungaluk's funded projects need assistance to collect and analyze data.

Starting in 2016, projects funded by Ungaluk have to collect some data and complete a small evaluation to evaluate their project activities. This information will allow Ungaluk to evaluate its progress every year. Ungaluk therefore evaluated itself and its projects using the logic models below.

Ungaluk Safer Communities Program Logic Model

Theory of change: By investing in projects that meet Ungaluk's 8 priority goals, building capacity across Nunavik, and working closely with other organizations, we aim to prevent crime and violence and build a healthy and safe Nunavik.

Inputs – What we invest	Activities	Outputs (Indicators)	Outcomes – Impact		
			Short-term results	Medium-term results	Long-term results
Ungaluk staff time Knowledge base Funding from Quebec Ministry of Public Security Partners: Public Safety Canada, Evaluation expert	Fund projects based on Ungaluk funding priorities and criteria Communicate the priorities and criteria of Ungaluk Promote job creation Promote partnerships in projects and diversified funding sources Build capacity of current and future project managers, community members Bring key actors together to develop joint goals and to follow a joint vision = Building a healthy and safe Nunavik	# projects that meet Ungaluk's priority goals # project applications that fit Ungaluk criteria # communications by Ungaluk staff to communities # jobs created # projects at least 1 partner # projects more than 1 source of funding # Ungaluk trainings to project managers and communities # community visits by Ungaluk staff # projects achieved goals # meetings with key actors to assess goals	Increased communication with community members – increased knowledge of funding priorities and criteria, and crime prevention	Increased number of projects that fit Ungaluk funding priorities and criteria Increased number of partners in projects Increase in jointly funded projects Increase in number of community visits by Ungaluk staff Collaborative strategizing - Key actors in Nunavik meet at least 1/year to assess joint goals and evaluate vision	Ungaluk goals are achieved Increased number of services identified under Ungaluk goals Project managers and community members have built skills in: - Developing and implementing a project [project management and making a logic model] - Budgeting, keeping track of expenses - Basic accounting - Reporting - Monitoring & evaluation - Community mobilization - Working together / building partnerships

Ungaluk Priority Goal #1- To reduce substance(s) abuse and or addiction(s)

Activities What activities did you implement to reach the goal?	Outputs How did you measure impact?	Impact What was the Impact of the activities and the project on the participants?
Implemented a Substance abuse prevention program	# Substance abuse programs #people completed the programs Outcomes of participants # program clients involved in criminal offence under the influence of substances (before and after the program)	Improvement in personal and social functioning Improvement in mental and physical health Reduction in substance use and other health risk behaviours Improved access to a support network Reduction in crimes committed under the influence of substances Clients got a job, or are enrolled in school or adult education
Day-time counselling or residential programs	# Day-time counselling sessions # participants Outcomes of participants	
Support groups for people struggling with substance use	# Support group sessions # participants Outcomes of participants	
Employment and educational services for those in treatment and for those coming out of treatment	# jobs obtained # people enrolled in school or adult education	

Ungaluk Priority Goal #2 - To prevent violence and other crimes (adults and or youths)

Activities What activities did you implement to reach the goal?	Outputs How did you measure impact?	Impact What was the Impact of the activities and the project on the participants?
Prevention activities	# prevention activities # participants Knowledge of participants before and after activity Outcomes of participants	Improvement in personal and social functioning Improvement in mental and physical health Reduction in substance use and other health risk behaviours Improved access to a support network Reduction in crimes committed under the influence of substances Participants got a job, or are enrolled in school or adult education

Ungaluk Priority Goal #3 -To promote social integration or reintegration (prevent offending or reoffending)

Activities What activities did you implement to reach the goal?	Outputs How did you measure impact?	Impact What was the Impact of the activities and the project on the participants?
Rehabilitation services (transition or half-way house)	# People accessing rehabilitation services Outcomes of people who completed the programs	Improved quality of life following treatment Successful reintegration of ex-offenders and those exiting treatment services Increased awareness on reintegration Ex-offenders got a job, or are enrolled in school or adult education
Services for offenders in jail, when they are released from jail or on conditional liberation	# sessions in counselling or treatment # offenders accessing services Outcomes of offenders	
Workshops to community members on reintegration of offenders	# Workshops Knowledge and perception before and after workshop	
Employment and/or educational programs for ex-offenders	# jobs obtained by ex-offenders, # ex-offenders enrolled in school or adult education	

Ungaluk Priority Goal #4 - To address trauma and/or mental health

Activities What activities did you implement to reach the goal?	Outputs How did you measure impact?	Impact What was the Impact of the activities and the project on the participants?
Suicide prevention programs	#Suicide prevention sessions #participants Outcomes of people who attended the programs	Improvement in personal and social functioning Successful reintegration of those exiting treatment services Clients got a job, or are enrolled in school or adult education
Counseling and treatment programs for adults, youth, ex-offenders and people in jail	# Counseling and treatment sessions #participants Outcomes of people who completed the programs	
Short and long-term placement of people with mental health problems	# people in short and long-term placement centers Outcomes of people who completed the programs	
Employment and educational services for those in treatment and for those coming out of treatment	# jobs obtained # people enrolled in school or adult education	

Ungaluk Priority Goal #5 - To assist victims of crime and violence

Activities What activities did you implement to reach the goal?	Outputs How did you measure impact?	Impact What was the Impact of the activities and the project on the participants?
Services for victims	#counseling sessions #information sessions #participants Outcomes of people who used the services	Improvement in quality of life following services Increased knowledge on effects of victimization and available services Increased reporting by victims

Ungaluk Priority Goal #6 - To build parental skills and/or encourage safe family

Activities What activities did you implement to reach the goal?	Outputs How did you measure impact?	Impact What was the Impact of the activities and the project on the participants?
Programs for parents and caregivers on building parental skills	#Parenting skills sessions # parents / caregivers who completed the program Knowledge of parents/caregivers before and after Outcomes of parents/caregivers who used the services	More parents and caregivers have acquired and retained knowledge and information related to parenting and child rearing. More parents and caregivers have built the capacity to promote positive youth development. More parents and caregivers are equipped to provide basic needs.
Support group for parents and caregivers	#Support group sessions #participants Outcomes of parents/caregivers who used the services	

Ungaluk Priority Goal #7 - To prevent school drop-out and/or to promote educational opportunities

Activities What activities did you implement to reach the goal?	Outputs How did you measure impact?	Impact What was the Impact of the activities and the project on the participants?
After-school support for youth struggling in school	#after-school activities #participants Outcomes of participants who used the services	Reduction in school drop-out Improved desire to be at school Participants got a job, or are enrolled in school or adult education
Counseling and therapy in school	# counselling or therapy sessions #participants Outcomes of participants	
Anti-bullying programs in school	# Anti-bullying sessions #participants Outcomes of participants	
Violence prevention programs in school	#Sessions #participants Outcomes of participants	
Conflict resolution groups in school	# Conflict resolution interventions #participants Outcomes of participants	
Employment and education for drop-outs	# jobs obtained by drop-outs # drop-outs enrolled back in school or adult education	

Ungaluk Priority Goal #8 - To promote alternatives to and diversion from the criminal justice system

Activities What activities did you implement to reach the goal?	Outputs How did you measure impact?	Impact What was the Impact of the activities and the project on the participants?
Services of the Nunavik Justice Committees	#justice coordinators	All communities in Nunavik are serviced by the justice committees Increased number of people diverted from criminal justice system Increased number of community-based sentences
Programs that offer alternatives to jail	#community-based sentences	
Community-based sentences	#people diverted	

Impact of Ungaluk

What did we evaluate?	What was Ungaluk's impact in general?
# projects that meet Ungaluk's priority goals	90% projects meet Ungaluk's priority goals
# project applications that fit Ungaluk criteria	85% of project applications fit Ungaluk criteria
# communications by Ungaluk staff to communities	7 communications on average per week by Ungaluk staff to communities
# jobs created	Around 300 jobs created
# projects with at least 1 partner	99% of funded projects had at least 1 partner
# projects more than 1 source of funding	85% of funded projects had more than 1 source of funding
# Ungaluk trainings to project managers and communities	2 trainings given to project managers and communities
# community visits by Ungaluk staff	6 community visits by Ungaluk staff
# projects achieved goals	N/A projects achieved goals – will know in 2017*
# meetings with key actors to assess goals	No meetings to review Ungaluk priority goals.
	<p>*In general, more project managers are getting used to Ungaluk's vision and goals and are increasingly implementing projects that aim to meet Ungaluk's goals. The challenge that remains is having these projects achieve and reach the goals, and for project managers to evaluate their projects.</p> <p>Also, Ungaluk has not yet met key stakeholders to review its progress and the goals.</p>

Impact of Ungaluk funded projects 2016/2017

The following information is the impact of Ungaluk funded projects for 2015-2016 according to each of Ungaluk's Priority Goals. These projects are the first to self-evaluate and provide Ungaluk with data to assess impact.

Will Ungaluk achieve its priority goals? <input checked="" type="checkbox"/> = Yes <input type="checkbox"/> = No	Ungaluk's expected direct impact [from what was funded]
<p>1. To reduce substance(s) abuse and or addiction(s)</p> <p><input checked="" type="checkbox"/> To offer a substance abuse prevention program</p> <p><input checked="" type="checkbox"/> To offer counselling or a residential program</p> <p><input type="checkbox"/> To offer a support group</p> <p><input type="checkbox"/> To offer employment and educational services for those in treatment and for those coming out of treatment</p>	<p>Provision of services for the prevention of substance abuse through 2 Nunavik organizations: Isuarsivik, Qajaq network</p> <p>Training for addictions intervention in Kangiqsujaq</p> <p>Funding provided to Saqijjuq program</p>
<p>2. To prevent violence and other crimes (adults and or youths)</p> <p><input checked="" type="checkbox"/> To ensure that a preventive approach is used as a first measure in any intervention</p>	<p>Assisting 5 Montreal organizations that offer the following services to homeless Inuit: Place to sleep at night (shelter); Food; Social services; Medical services; Carving room; Planning one's finances, getting official documents, getting housing; and Accompaniment to appointments</p> <p>Supporting KRPF: Funding for Intelligence officer, 2 prevention officers, 1 prevention counsellor, Cadet Counsellor, Cadet officers (Cadet program)</p> <p>Unaaq Men's Association in Inukjuak – providing cultural skills to young men, assisting those in difficulty</p> <p>Creation of a homeless shelter in Kuujjuaq</p>

<p>3. To promote social integration or reintegration (prevent offending or reoffending)</p> <ul style="list-style-type: none"> <input checked="" type="checkbox"/> To offer rehabilitation services (transition or half-way house) ✓ To offer services (support, counseling, treatment) for offenders in jail, when they are released from jail or on conditional liberation <input checked="" type="checkbox"/> To offer reintegration services for ex-offenders and their families <input checked="" type="checkbox"/> To offer workshops to community members on reintegration of offenders ✓ To offer employment and/or educational programs for ex-offenders 	<p>5 prison visits by elders every year</p> <p>20+ family visits to see relatives in detention</p> <p>Cultural activities for people in St. Jerome detention facility</p> <p>Skills enhancement workshops in provincial facilities by Nunavik Justice Officer</p>
<p>4. To address trauma and/or mental health</p> <ul style="list-style-type: none"> <input checked="" type="checkbox"/> To offer suicide prevention programs ✓ To offer counseling and treatment programs for adults, youth, ex-offenders and people in jail (e.g. sexual abuse, mental health, anger management, healing/trauma, healthy relationships) ✓ To offer projects that focus on short and long-term placement of people with mental health problems <input checked="" type="checkbox"/> To offer employment and educational services for those in treatment and for those coming out of treatment 	<p>Healing services across Nunavik (Aaqitauvik, Qajaq network)</p> <p>Healing workshop and services to 20+ Inuit in Montreal</p> <p>Sexual abuse prevention activities across Nunavik (Good Touch / Bad Touch)</p> <p>Provision of Uvattinut Supervised Apartments in Puvirnituaq for people who struggle with mental health problems and are considered at risk for homelessness.</p>
<p>5. To assist victims of crime and violence</p> <ul style="list-style-type: none"> ✓ To offer services for victims 	<p>Provision of a women's shelter in Inukjuak</p> <p>Workshop for male victims of sexual abuse in Kangiqsujuaq</p> <p>Assistance for sexual abuse victims (Good Touch / Bad Touch – Hidden Face training)</p>

	Creation of a homeless shelter in Kuujjuaq
<p>6. To build parental skills and/or encourage safe family</p> <ul style="list-style-type: none"> ✓ To offer programs for parents on building parental skills ☒ To offer assistance before and after a child is born ☒ To offer a support group for parents 	Support for 2 public sewing centers (Purvirnitug and Kuujjuaq)
<p>7. To prevent school drop-out and/or to promote educational opportunities</p> <ul style="list-style-type: none"> ✓ To offer after-school support for youth who are struggling in school (at-risk of dropping out) ☒ To offer counseling and therapy in schools ☒ To offer anti-bullying programs in schools ☒ To offer violence prevention programs in schools ☒ To offer conflict resolution groups in school ✓ To offer employment and educational projects for youth who have dropped out of school 	<p>Recreational activities for youth across Nunavik</p> <ul style="list-style-type: none"> - Hockey programming at the regional and local level (500 youth participants) - Summer camps in 5 communities - Arena staff and operations in 3 communities
	Summer literacy programs in 8 communities
	Extra-curricular activities in school for youth, leading to increase in youth social skills – teamwork, leadership, communication, self-expression, school attendance and involvement
<p>8. To promote alternatives to and diversion from the criminal justice system</p> <ul style="list-style-type: none"> ✓ To support and expand the services of the Nunavik Justice Committees ✓ To develop programs that offer alternatives from going to jail ☒ To develop programs where offenders can serve sentences in the community 	Supporting the Nunavik Justice Committees

Investment of Ungaluk funded projects since 2006 - 2016

Since April 2006, Ungaluk has invested around \$100,000,000 for improving the well-being of Nunavimmiut. The funds have been invested in the following communities:

COMMUNITIES	COMMITTED	SPENT	BALANCE
LOCAL:			
KUUJJUARAAPIK	1,237,710	930,986	306,725
UMIUJAQ	1,477,010	1,189,286	287,725
INUKJUAK	7,966,177	7,636,723	329,454
PUVIRNITUQ	3,824,603	3,618,423	206,180
AKULIVIK	1,635,817	1,332,659	303,158
IVUJIVIK	737,639	704,377	33,262
SALLUIT	3,791,426	3,397,976	393,450
KANGIRSUJUAQ	2,557,498	2,085,480	472,018
QUAQTAQ	2,177,663	1,889,715	287,948
KANGIRSUK	1,698,174	1,502,135	196,039
AUPALUK	231,214	205,395	25,819
TASIUJAQ	402,308	394,998	7,310
KUUJJUAQ	5,665,802	4,957,535	708,268
KANGIQSUALUJJUAQ	2,574,481	2,072,452	502,029
CHISASIBI	65,242	65,242	-
TOTAL LOCAL	36,042,764	31,983,382	4,059,385
TOTAL REGIONAL	80,264,028	75,140,620	5,123,408
TOTALS	116,306,793	107,124,002	9,182,791

1. Increase impact of Ungaluk funded projects and build partnerships for joint and targeted funding

Ungaluk is also planning to develop partnerships with Nunavik-based institutions to enhance funding possibilities (i.e. Health Board, KRG, KSB, Landholding, Makivik Board of Directors, Makivik Economic Development Department). The plan would be developed by Ungaluk's Advisory Committee and the Ungaluk team to lay out areas of focus for each year in relation to Ungaluk's 8 Priority Goals.

2. Continue to build capacity of communities on crime prevention, project management, building partnerships, monitoring their impact, budgeting and financial reporting

Ungaluk staff will also continue to build capacity in community mobilization with Public Safety Canada.

Ungaluk staff will increasingly be helping project managers and communities to build skills in:

- Financial reporting
- Developing and implementing a project [project management, making a logic model]
- Budgeting, keeping track of expenses
- Basic accounting
- Reporting
- Monitoring and evaluation
- Working together / partnerships

3. Set up a yearly evaluation of Ungaluk's projects to monitor impact

As of 2017, Ungaluk will require all projects to complete a small assessment of their activities. This information will be used to evaluate the impact from year to year.

4. Improve communication with communities and conduct more visits

The Ungaluk team will be conducting more community visits to improve communication and build capacity. Ungaluk also now has a Facebook page¹.

5. Explore supporting social businesses and a partnership with Makivik Economic Development Department.

- Partner with Makivik Economic Development Department to:
 - i. Invest in and support at least 1 social business.
 - ii. Offer workshops to program managers on budgeting, financial reporting, results-oriented programming.

¹ <https://www.facebook.com/Ungaluk-Safer-Communities-program-1033218163428055/>

Structure of Ungaluk

